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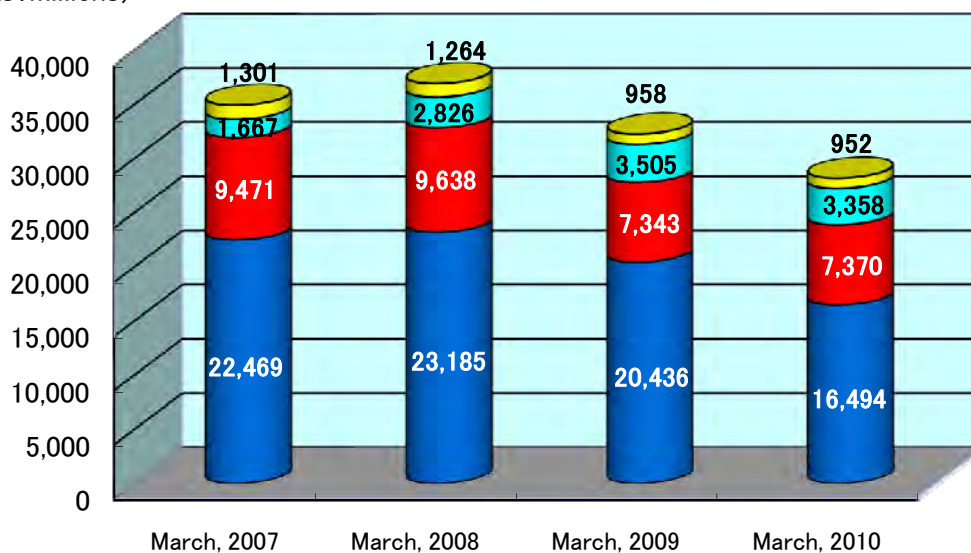
Consolidated Net Sales

(Units : millions)

| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|-----------------------------|---------------|---------------|---------------|---------------|
| Automotive electrical parts | 22,469 | 23,185 | 20,436 | 16,494 |
| Home electronics | 9,471 | 9,638 | 7,343 | 7,370 |
| Telecommunication equipment | 1,667 | 2,826 | 3,505 | 3,358 |
| Control equipment | 1,301 | 1,264 | 958 | 952 |
| Total | 34,909 | 36,914 | 32,243 | 28,176 |

■ Automotive electrical parts ■ Home electronics
■ Telecommunication equipment ■ Control equipment

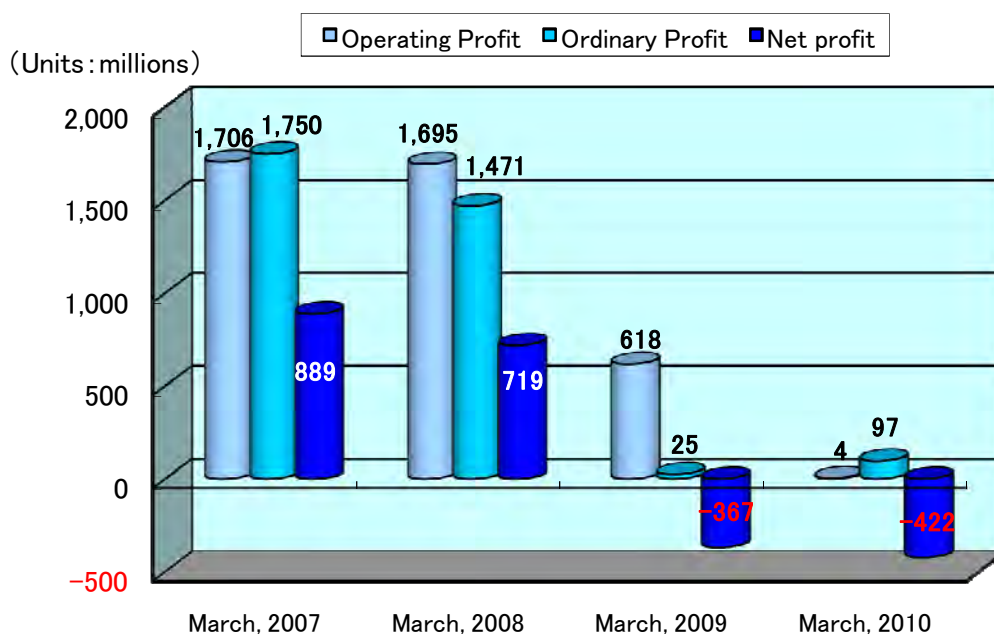
(Units : millions)



Profitability

(Units : millions)

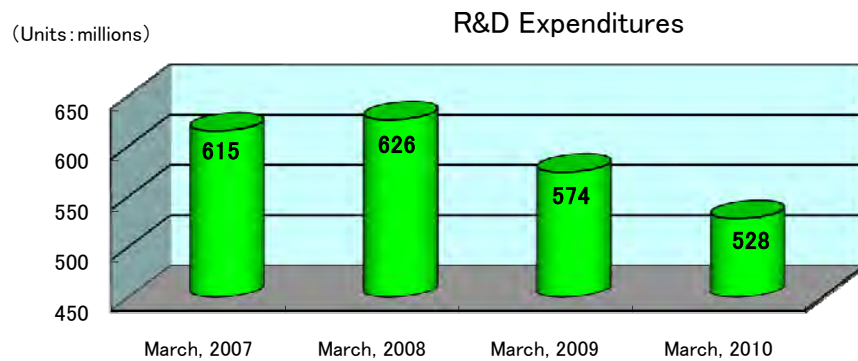
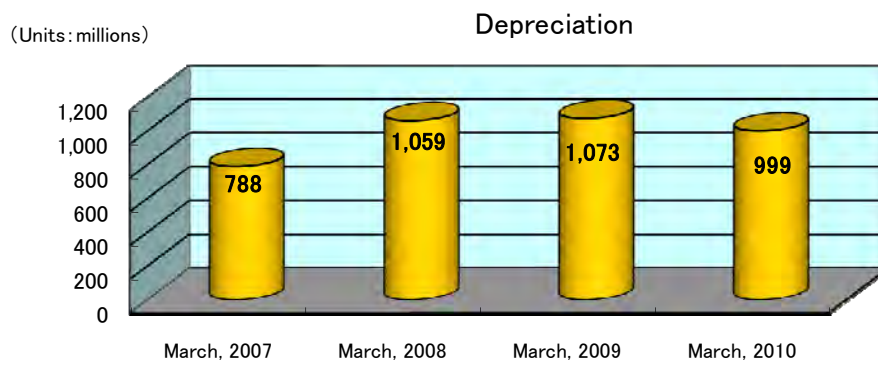
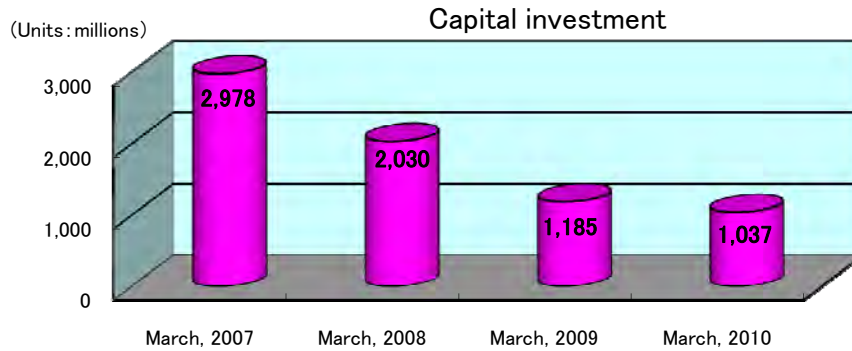
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|----------------------------|-------------|-------------|-------------|-------------|
| Sales | 34,909 | 36,914 | 32,243 | 28,176 |
| Operating profit | 1,706 | 1,695 | 618 | 4 |
| Operating profit/Net sales | 4.9% | 4.6% | 1.9% | 0.0% |
| Ordinary profit | 1,750 | 1,471 | 25 | 97 |
| Ordinary profit/Net sales | 5.0% | 4.0% | 0.1% | 0.3% |
| Current term net profit | 889 | 719 | -367 | -422 |
| Sales term net profit | 2.5% | 1.9% | -1.1% | -1.5% |



Capital Investment, Depreciation, R&D Expenditures

(Units : millions)

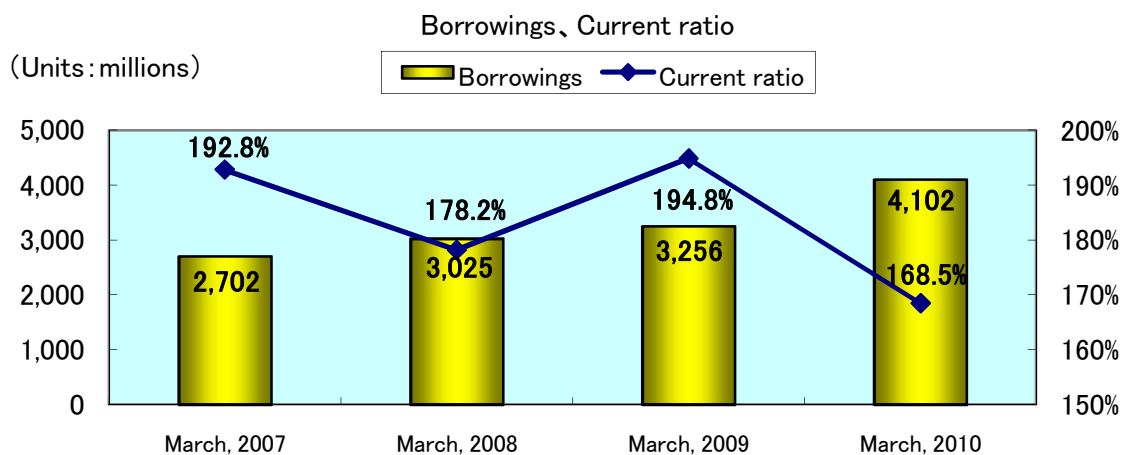
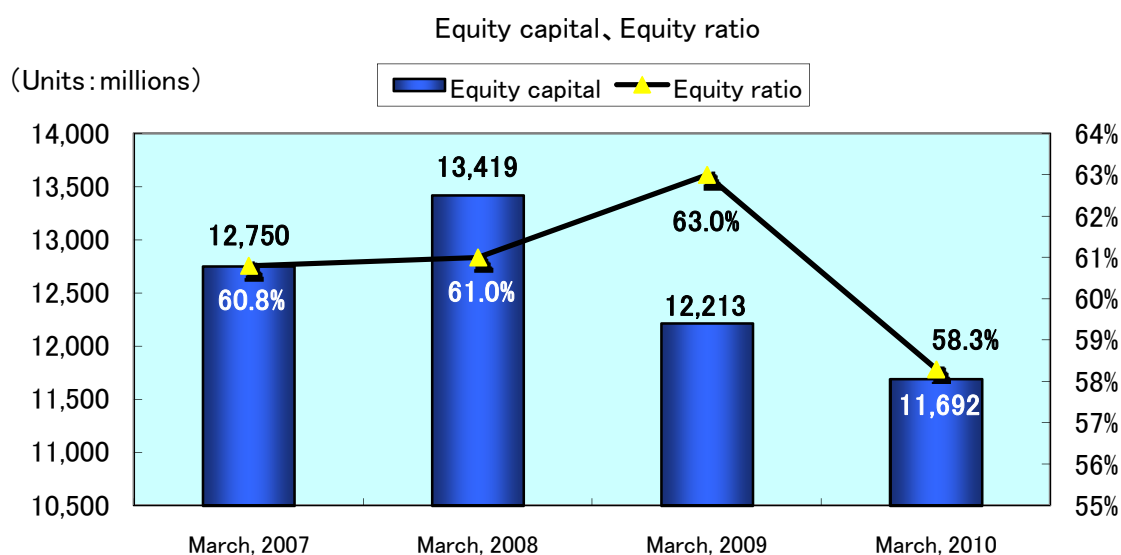
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|--------------------|-------------|-------------|-------------|-------------|
| Capital investment | 2,978 | 2,030 | 1,185 | 1,037 |
| Depreciation | 788 | 1,059 | 1,073 | 999 |
| R&D Expenditures | 615 | 626 | 574 | 528 |



Safety

(Units : millions)

| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|----------------|-------------|-------------|-------------|-------------|
| Total assets | 20,954 | 21,994 | 19,387 | 20,071 |
| Equity capital | 12,750 | 13,419 | 12,213 | 11,692 |
| Equity ratio | 60.8% | 61.0% | 63.0% | 58.3% |
| Current ratio | 192.8% | 178.2% | 194.8% | 168.5% |
| Borrowings | 2,702 | 3,025 | 3,256 | 4,102 |

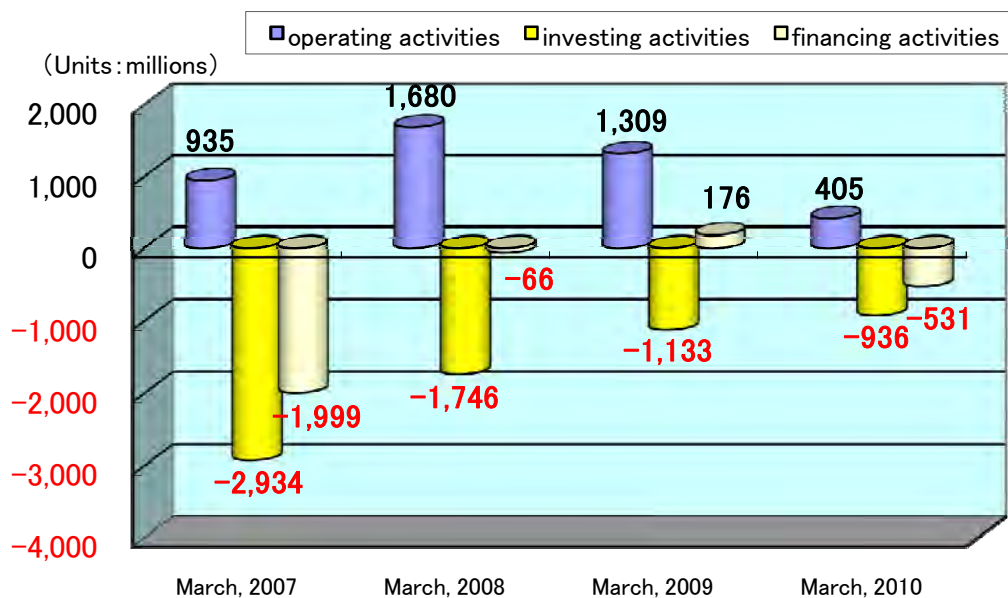


Cash Flow

(Units : millions)

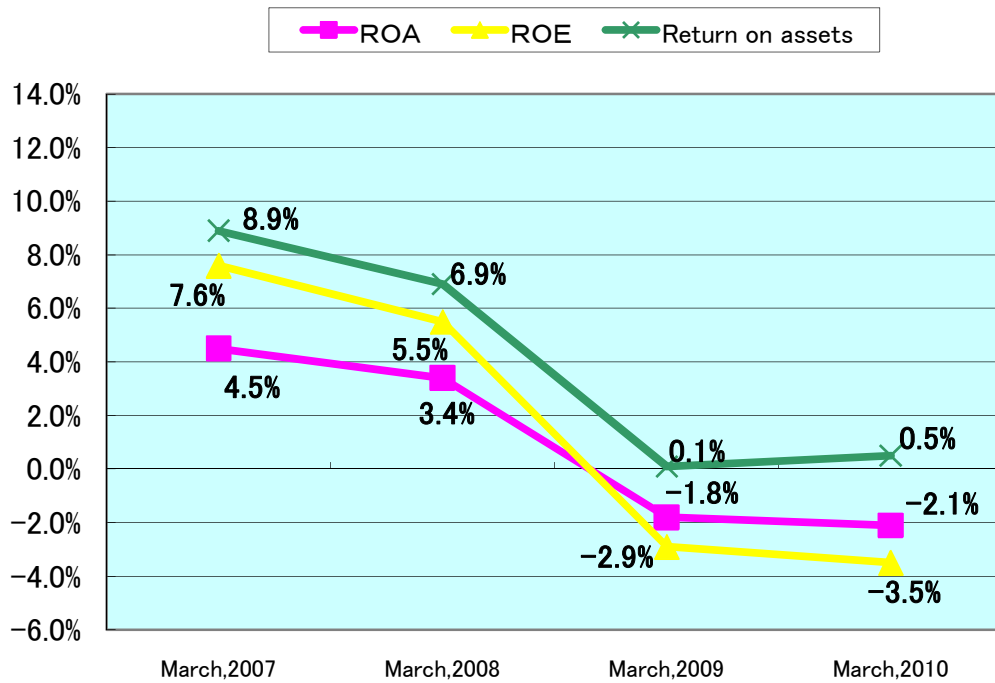
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|--|-------------|-------------|-------------|-------------|
| Net cash provided by operating activities | 935 | 1,680 | 1,309 | 405 |
| Net cash used in investing activities | -2,934 | -1,746 | -1,133 | -936 |
| Free cash flow | -1,999 | -66 | 176 | -531 |
| Net cash provided by financing activities | 1,898 | 203 | 28 | 650 |
| Cash and cash equivalents at end of period | 870 | 991 | 1,069 | 1,199 |

Note) The values for "Free cash flow" are derived from "Net cash used in investing activities" and "Net cash provided by operating activities".



Efficiency

| | March,2007 | March,2008 | March,2009 | March,2010 |
|------------------------------|------------|------------|------------|------------|
| ROA (Return on total assets) | 4.5% | 3.4% | -1.8% | -2.1% |
| ROE (Return on equity) | 7.6% | 5.5% | -2.9% | -3.5% |
| Return on assets | 8.9% | 6.9% | 0.1% | 0.5% |



Basic Per Share Information

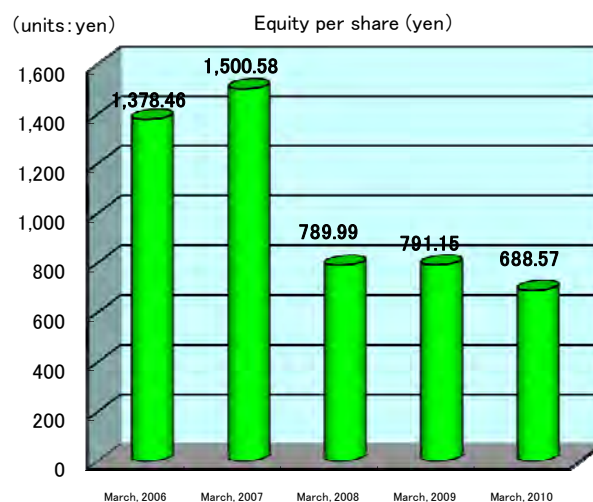
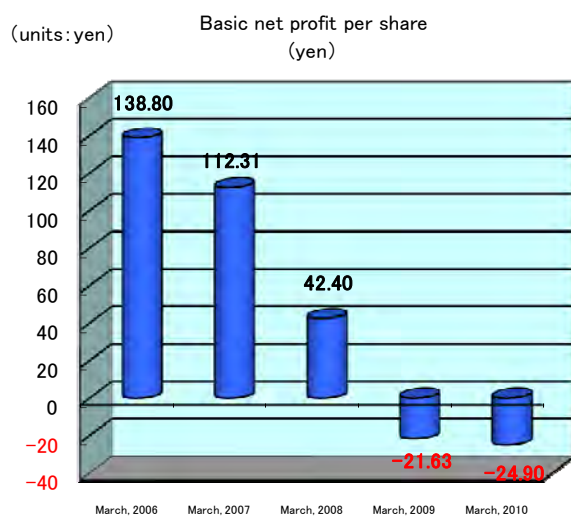
| | March, 2006 | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|---|--------------|--------------|---------------|-------------|-------------|
| Issued shares (in thousands) | Note2) 7,742 | Note3) 8,542 | Note4) 17,085 | 17,085 | 17,085 |
| Reacquired shares (in thousands) | 36 | 45 | 98 | 101 | 104 |
| Average issued shares (in thousands) | 6,962 | 7,916 | 16,967 | 16,984 | 16,982 |
| Basic net profit per share (yen) | 138.80 | 112.31 | 42.40 | -21.63 | -24.90 |
| Equity per share (yen) | 1,378.46 | 1,500.58 | 789.99 | 791.15 | 688.57 |

Note 1. Equity per share was calculated according to the "Application indicator for accounting standards concerning current term net profit per share".

2. Issued shares increased 1,100,000 shares by public offering as of December 1, 2005 and third party allocation as of December 21, 2005.

3. Issued shares increased 800,000 shares by public offering as of December 19, 2006 and third party allocation as of January 16, 2007.

4. On April 1, 2007, the company made 2-for-1 splitting up of shares.

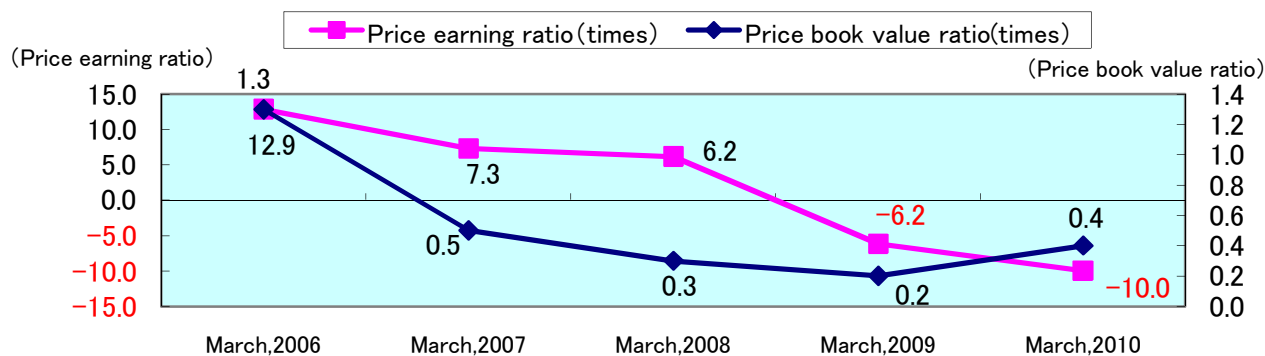
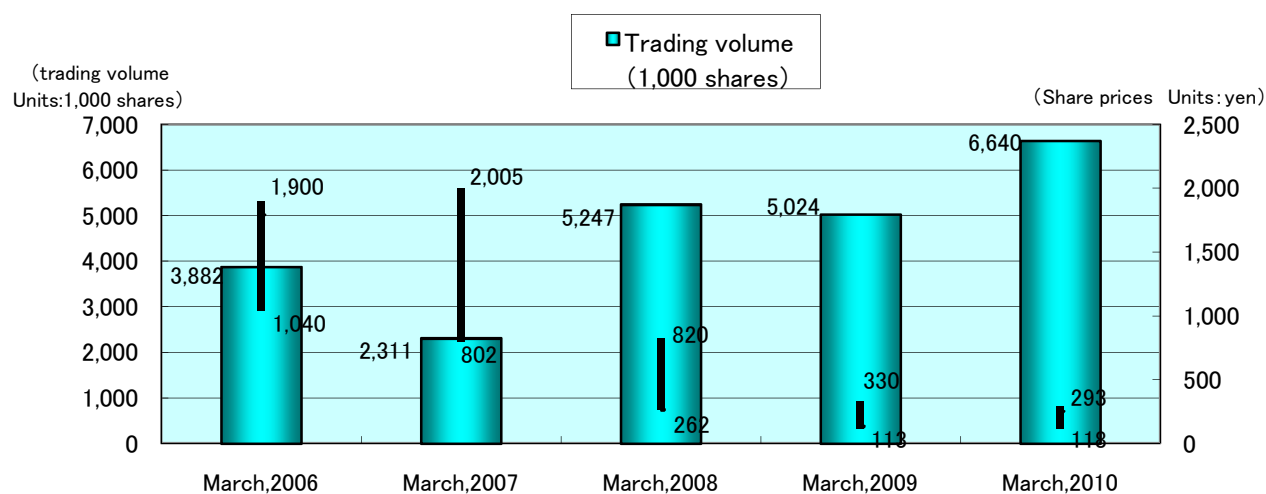


Stock Price Information

(Units: yen)

| | March,2006 | March,2007 | March,2008 | March,2009 | March,2010 |
|-----------------------------------|------------|------------|------------|------------|------------|
| Stock prices (Highest value) | 1,900 | 2,005 | 820 | 330 | 293 |
| Stock prices (Cheapest value) | 1,040 | 802 | 262 | 113 | 118 |
| Stock prices (End of term) | 1,790 | 822 | 262 | 134 | 250 |
| Trading volume (1,000 shares) | 3,882 | 2,311 | 5,247 | 5,024 | 6,640 |
| Cash dividends per share (yen) | 13.00 | 13.00 | 10.00 | 10.00 | 10.00 |
| Dividend payout | 9.4% | 11.6% | 23.6% | -46.2% | -40.2% |
| Price earning ratio(times) | 12.9 | 7.3 | 6.2 | -6.2 | -10.0 |
| Price book value ratio(times) | 1.3 | 0.5 | 0.3 | 0.2 | 0.4 |

Note) On April 1, 2007, the company made 2-for-1 splitting up of shares.



Segment Information (per business)

Sales

(Units : millions)

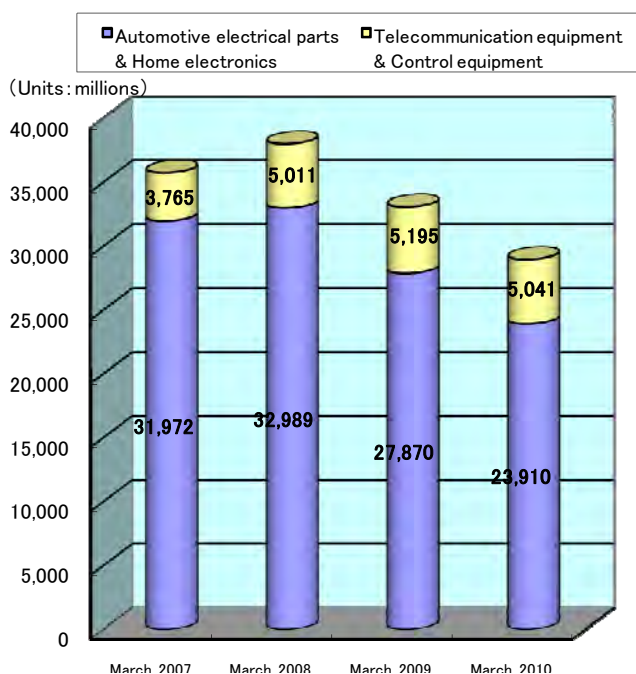
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|---|---------------|---------------|---------------|---------------|
| Telecommunication equipment & Control equipment | 3,765 | 5,011 | 5,195 | 5,041 |
| Automotive electrical parts & Home electronics | 31,972 | 32,989 | 27,870 | 23,910 |
| Erasures | -828 | -1,086 | -821 | -775 |
| Total | 34,909 | 36,914 | 32,243 | 28,176 |

Operating income

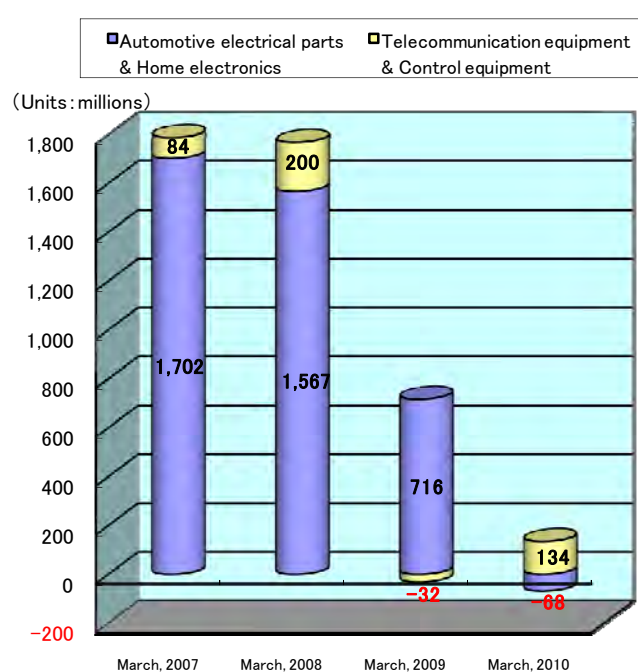
(Units : millions)

| | | | | |
|---|--------------|--------------|------------|----------|
| Telecommunication equipment & Control equipment | 84 | 200 | -32 | 134 |
| Automotive electrical parts & Home electronics | 1,702 | 1,567 | 716 | -68 |
| Erasures | -80 | -72 | -65 | -60 |
| Total | 1,706 | 1,695 | 618 | 4 |

Sales



Operating income



Note) Graph was made with figures reached prior to erasure of internal transactions among segments.

Segment Information (per location)

Sales

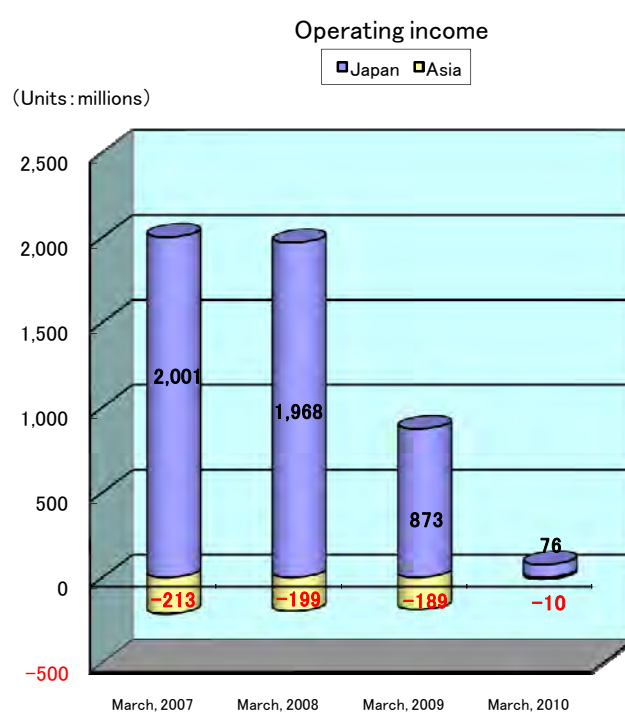
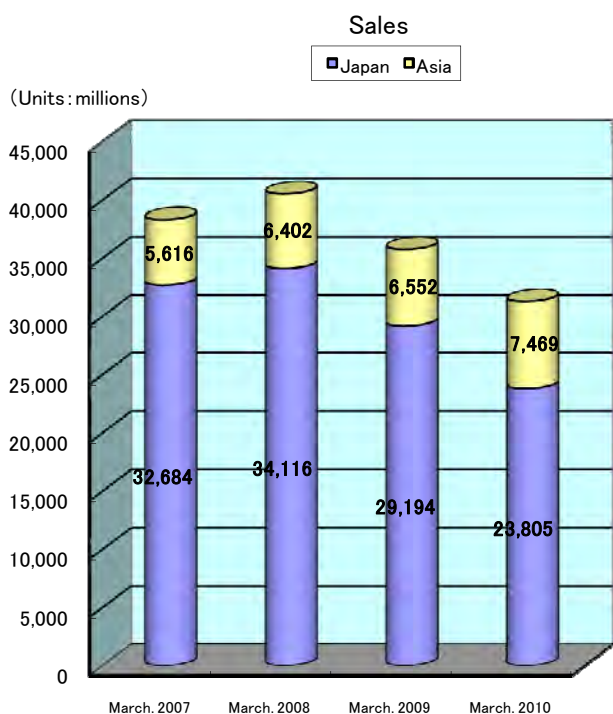
(units : millions)

| | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|--------------|---------------|---------------|---------------|---------------|
| Japan | 32,684 | 34,116 | 29,194 | 23,805 |
| Asia | 5,616 | 6,402 | 6,552 | 7,469 |
| Erasures | -3,391 | -3,605 | -3,503 | -3,099 |
| Total | 34,909 | 36,914 | 32,243 | 28,176 |

Operating income

(units : millions)

| | | | | |
|--------------|--------------|--------------|------------|----------|
| Japan | 2,001 | 1,968 | 873 | 76 |
| Asia | -213 | -199 | -189 | -10 |
| Erasures | -80 | -72 | -65 | -60 |
| Total | 1,706 | 1,695 | 618 | 4 |

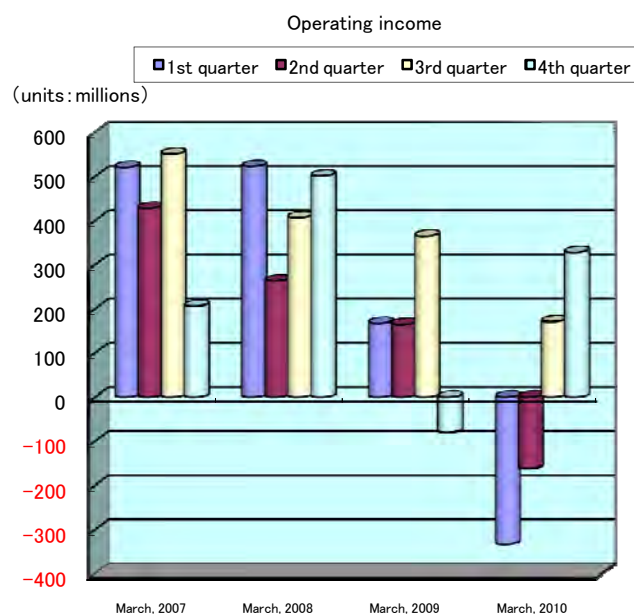
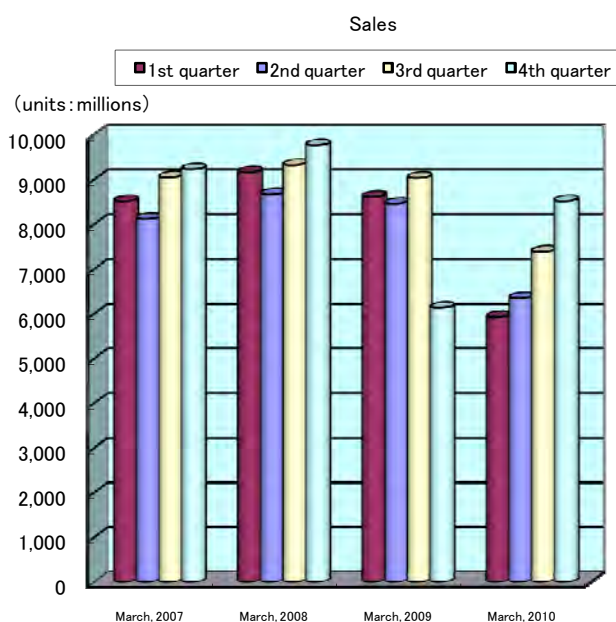


Note) Graph was made with figures reached prior to erasure of internal transactions among segments.

Quarterly Data

| Sales | | (Units : millions) | | | |
|--------------|---------------|--------------------|---------------|---------------|--|
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 | |
| 1st quarter | 8,515 | 9,160 | 8,611 | 5,928 | |
| 2nd quarter | 8,117 | 8,665 | 8,460 | 6,343 | |
| 1st half | 16,632 | 17,825 | 17,072 | 12,271 | |
| 3rd quarter | 9,051 | 9,323 | 9,037 | 7,386 | |
| 4th quarter | 9,226 | 9,765 | 6,133 | 8,517 | |
| 2nd half | 18,277 | 19,088 | 15,170 | 15,904 | |
| Total | 34,909 | 36,914 | 32,243 | 28,176 | |

| Operating income | | (Units : millions) | | | |
|------------------|--------------|--------------------|-------------|-------------|--|
| | March, 2007 | March, 2008 | March, 2009 | March, 2010 | |
| 1st quarter | 521 | 523 | 167 | -333 | |
| 2nd quarter | 428 | 263 | 165 | -162 | |
| 1st half | 949 | 786 | 332 | -495 | |
| 3rd quarter | 551 | 407 | 365 | 171 | |
| 4th quarter | 206 | 501 | -80 | 328 | |
| 2nd half | 757 | 909 | 285 | 500 | |
| Total | 1,706 | 1,695 | 618 | 4 | |



Consolidated Balance Sheet

| (Units : millions) | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Assets | March, 2006 | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
| Current assets | 12,400 | 12,848 | 13,217 | 11,368 | 12,147 |
| Cash and deposits | 954 | 870 | 991 | 1,069 | 1,199 |
| Notes and accounts receivable-trade | 6,868 | 7,207 | 7,760 | 6,232 | 7,158 |
| Inventories | 3,619 | 3,423 | 3,566 | 2,990 | 3,124 |
| Others | 958 | 1,348 | 899 | 1,075 | 665 |
| Allowance for doubtful debts | 0 | 0 | 0 | 0 | 0 |
| Fixed assets | 5,970 | 8,106 | 8,776 | 8,019 | 7,923 |
| Tangible fixed assets | 4,530 | 6,741 | 7,417 | 6,854 | 6,869 |
| Buildings and structures | 1,333 | 2,908 | 2,937 | 2,894 | 2,723 |
| Machinery and equipment | 1,270 | 1,662 | 2,076 | 1,714 | 1,459 |
| Tools, furniture and fixtures | - | - | - | - | 363 |
| Land | 1,243 | 1,506 | 1,635 | 1,670 | 2,060 |
| Lease assets | - | - | - | 18 | 21 |
| Construction in progress | 151 | 34 | 207 | 136 | 240 |
| Others | 531 | 630 | 560 | 418 | - |
| Intangible assets | 111 | 89 | 169 | 137 | 129 |
| Investments and other assets | 1,329 | 1,275 | 1,189 | 1,027 | 925 |
| Total assets | 18,371 | 20,954 | 21,994 | 19,387 | 20,071 |

Liabilities and Equity

| | March, 2006 | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|---|---------------|---------------|---------------|---------------|---------------|
| Current liabilities | 7,036 | 6,665 | 7,416 | 5,837 | 7,211 |
| Notes and accounts payable-trade | 3,772 | 3,354 | 3,494 | 1,943 | 2,978 |
| Short-term loans payable | 1,604 | 1,441 | 2,168 | 2,019 | 3,179 |
| Accounts payable-other | 738 | 819 | 845 | 1,164 | 601 |
| Lease receivables | - | - | - | 7 | 6 |
| Income taxes payable | 442 | 510 | 386 | 163 | 25 |
| Allowance for bonuses (Director and others) | 351 | 393 | 407 | 377 | 269 |
| Others | 126 | 145 | 114 | 162 | 150 |
| Fixed liabilities | 617 | 1,498 | 1,120 | 1,301 | 1,160 |
| Long-term loans payable | 343 | 1,261 | 856 | 1,237 | 923 |
| Lease receivables | - | - | - | 12 | 15 |
| Deferred tax liabilities | - | - | - | - | 182 |
| Long-term accounts payable-other | - | - | - | 29 | 20 |
| Liability for employees' retirement benefits | - | 9 | 16 | 20 | 17 |
| Allowance for retirement benefits for directors | 274 | 228 | 247 | - | - |
| Total liabilities | 7,653 | 8,164 | 8,537 | 7,138 | 8,371 |
| Shareholders' equity | 10,352 | 12,376 | 12,971 | 12,395 | 11,802 |
| Common stock | 1,839 | 2,476 | 2,476 | 2,476 | 2,476 |
| Capital surplus | 2,003 | 2,640 | 2,640 | 2,640 | 2,640 |
| Retained earnings | 6,538 | 7,304 | 7,902 | 7,327 | 6,734 |
| Reacquired stock at cost | -28 | -44 | -47 | -48 | -49 |
| Variance in estimate/conversion | 292 | 374 | 448 | -181 | -109 |
| Net unrealized gain on available-for-sales securities | 192 | 201 | 141 | 27 | 61 |
| Foreign currency conversion adjustment | 100 | 172 | 307 | -208 | 171 |
| Minority equity | 72 | 40 | 37 | 35 | 8 |
| Total equity | 10,645 | 12,790 | 13,457 | 12,249 | 11,700 |
| Total liabilities and equity | 18,371 | 20,954 | 21,994 | 19,387 | 20,071 |

Note) Display of shareholders' equity in the period before March 2006 was rearranged to comply with company accounting regulations.

Consolidated Profit and Loss Statement

(Units: millions)

| | March, 2006 | March, 2007 | March, 2008 | March, 2009 | March, 2010 |
|--|-------------|-------------|-------------|-------------|-------------|
| Sales | 32,031 | 34,909 | 36,914 | 32,243 | 28,176 |
| Cost of sales | 28,194 | 30,674 | 32,528 | 29,080 | 25,839 |
| Gross profit | 3,836 | 4,234 | 4,385 | 3,163 | 2,337 |
| Sales costs and general administrative expenses | 2,150 | 2,527 | 2,689 | 2,545 | 2,332 |
| Operating income | 1,686 | 1,706 | 1,695 | 618 | 4 |
| Non-operating income | 213 | 188 | 260 | 92 | 186 |
| Interest and dividends income | 8 | 13 | 14 | 18 | 12 |
| Others | 205 | 175 | 245 | 73 | 173 |
| Non-operating costs | 166 | 145 | 484 | 685 | 93 |
| Interest paid | 28 | 29 | 59 | 52 | 48 |
| Loss on disposal/revaluation of obsolete inventories | 77 | 59 | 38 | – | – |
| Others | 60 | 57 | 386 | 632 | 45 |
| Ordinary income | 1,733 | 1,750 | 1,471 | 25 | 97 |
| Special income | 35 | 1 | 106 | 4 | 7 |
| Gain on sales of noncurrent assets | – | – | – | 3 | 0 |
| Subsidy | – | – | – | – | 6 |
| Gain on sales of investment securities | 0 | – | – | – | – |
| Gain from allowance for doubtful debts | – | 0 | 8 | – | – |
| Others | 35 | 0 | 98 | 1 | – |
| Special loss | 28 | 36 | 62 | 28 | 107 |
| Loss from disposal of fixed assets | 13 | 36 | 23 | 11 | 13 |
| Others | 14 | – | 39 | 17 | 94 |
| Income before income taxes and minority interests | 1,740 | 1,714 | 1,516 | 1 | -2 |
| Adjustments for corporate and other taxes | 724 | 858 | 784 | 360 | 38 |
| Corporate tax, inhabitant tax, and enterprise tax | 20 | -8 | 14 | 32 | 382 |
| Minority interests in net income | 5 | 24 | -1 | -23 | -1 |
| Current term net profit | 989 | 889 | 719 | -367 | -422 |